

07th December, 2024

To

BSE Limited
Corporate Relationship Department
P J Towers,
Dalal Street, Fort
Mumbai – 400 001.

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation (Q2 FY 2024-25). The same will also be available on the website of the company.

This is for your information and records.

Thanking You

Yours faithfully,

For **KMC SPECIALITY HOSPITALS (INDIA) LIMITED**

Sushma K
Company Secretary



Regd. Office :
KMC Speciality Hospitals (India) Ltd.,
CIN - L85110TN1982PLC009781
6, Royal Road, Cantonment, Trichy - 620 001.
P 0431 - 4077777, F 0431 - 2415402
E info@kauveryhospital.com | W www.kauveryhospital.com



Making great healthcare affordable

KMC SPECIALITY HOSPITALS (INDIA) LTD

**INVESTOR
PRESENTATION**

Q2 FY'2025



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ABOUT US



- KMC Speciality Hospitals (India) Limited operates a 250-bedded Multi-Specialty Hospital at Trichy, a major city in the State of Tamil Nadu
- The Hospital focusses on providing Multi-Specialty services focused on:
 - Mother & Child Care Services;
 - Neurosciences;
 - Gastro Sciences;
 - Orthopedics;
 - Plastic surgeries;
 - Organ Transplants (Liver & Bone Marrow Transplant);
 - Critical care;
- The Hospital facilities are centrally located and draws patients from over 200 kilometers for Neonatal, Pediatrics, Neuro and Gastro sciences and other tertiary care services.
- Further, we operationalised our new facility comprising of 200 beds focused on providing Mother and Child Care services from January 29, 2024.

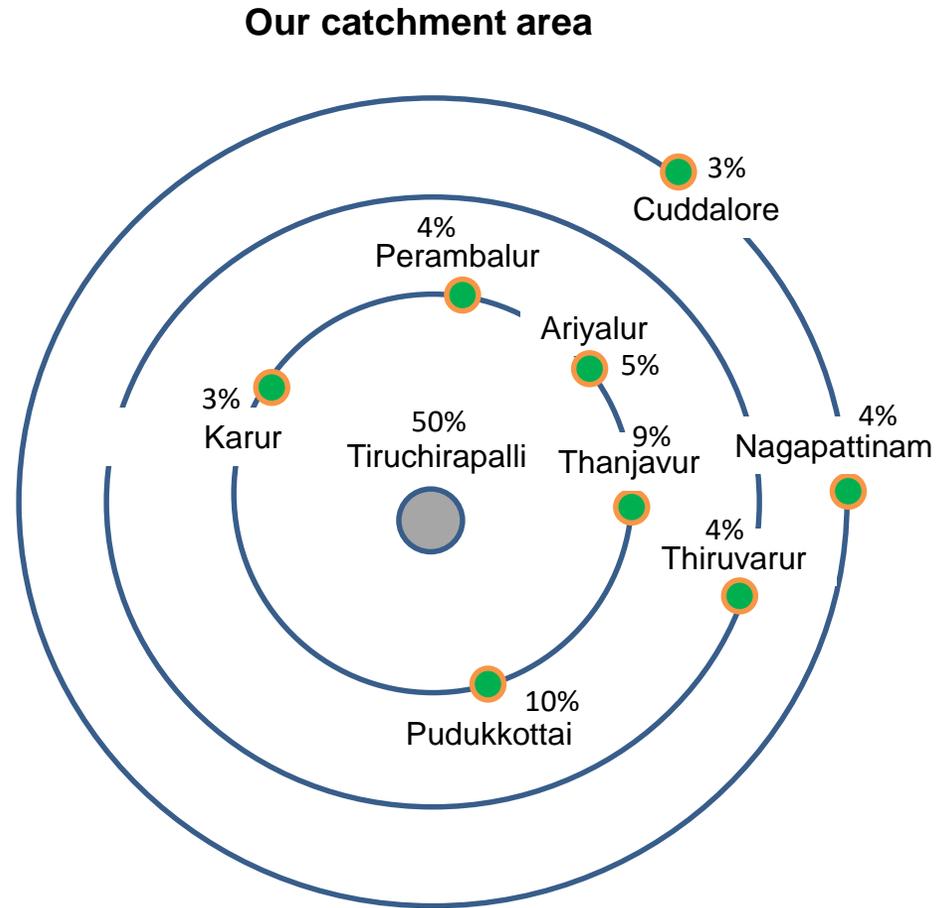
Hospital Overview : Key Specialities and Advanced Infrastructure

 2 Healthcare Facilities	Operational Beds
1 Existing Facility	250 Beds
1 New Facility (Maa Kauvery)	200 Beds

- ### Centre of Excellence
- Mother & Child Care
 - Neuro Science
 - Gastro Science
 - Plastic Surgery
 - Orthopaedics
 - Critical Care
 - Bone Marrow Transplant
 - Liver Transplant

- ### Well equipped with Advanced Infrastructure
- OT Theatres (Incl. Labour OT)
 - ICU's (Incl. PICU, NICU etc)
 - CT
 - MRI
 - Mammogram
 - Ventilators
 - Dexa Scan
 - Lab

 **1500+** Full-time employees and Associates including 100 Doctors



~92% of IP comes from various cities in and around Tiruchirapalli as represented above

Sustainable Growth Strategy



Doctors Engagement Model

Identifying, attracting and retaining right Clinical talent resulting in better clinical outcomes



Cutting Edge Technology

Stay up-to date on technological advancement for better patient experience and clinical results.



Quality / Digital Enablement

- NABH accredited Hospital
- Nursing excellence
- Pioneers in adopting 5S-Workplace Organization Method in Hospital Sector backed by a Strong Digital ecosystem



Centers of Excellence

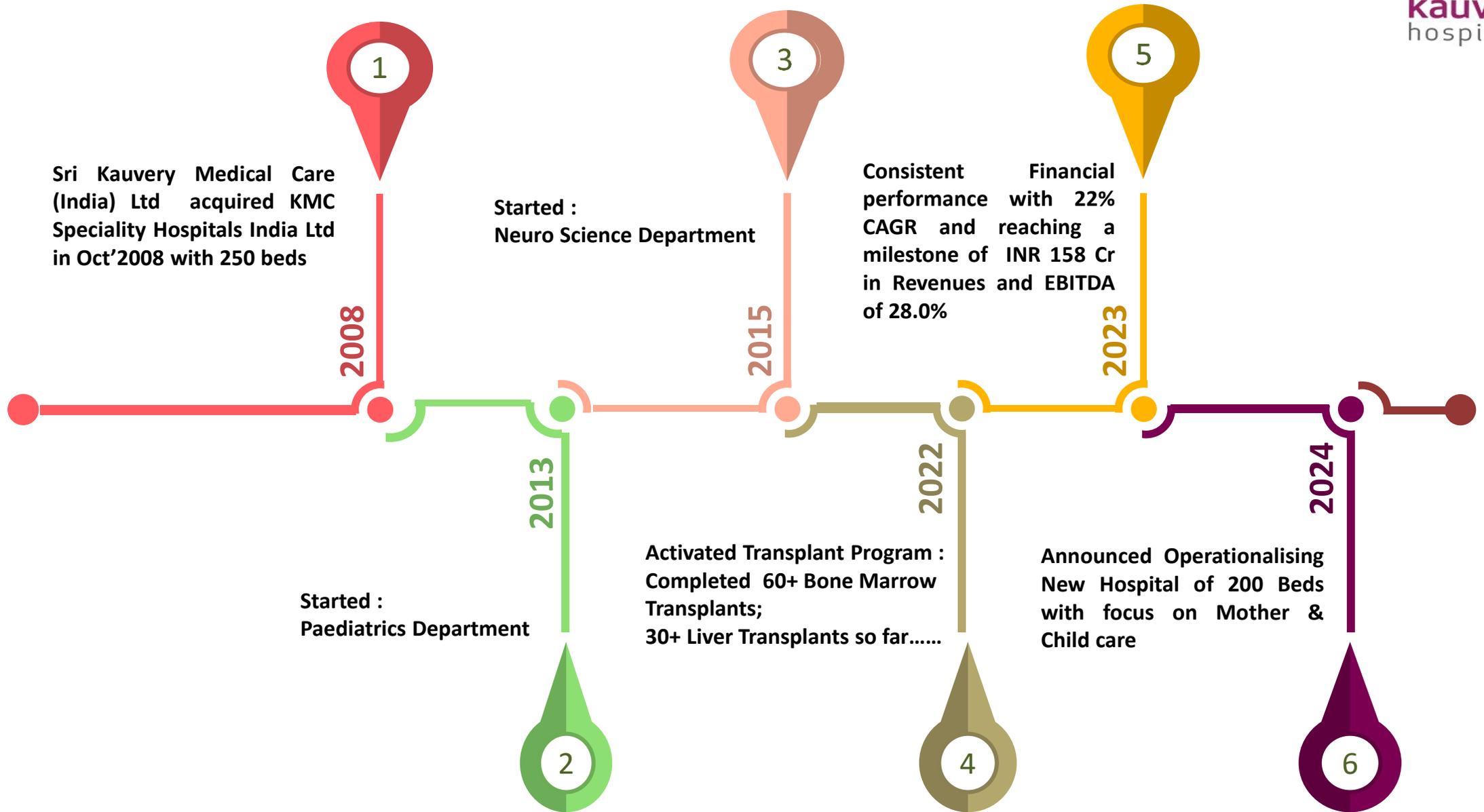
- Focus on Specialties and growth of programs
- Academic enablement with currently over 38+ DnB, Diploma seats

Capacity Expansion

Legacy block: 250 Beds
G+6F+1B
New Block: 200 Beds
G+5F+2B



Major Events



Sri Kauvery Medical Care (India) Limited (“The Group / The Parent”)

- The Group was founded 25 years ago and currently operates 12 Multi-Speciality Hospitals having over 2,500 beds in capacity across Chennai, Trichy, Bengaluru, Salem, Hosur and Tirunelveli;
- 10 of the Hospitals are directly run in the Parent entity;
- The Parent owns 75% of its listed subsidiary, KMC Speciality Hospitals (India) Ltd and runs 2 Multi-Speciality Hospitals with combined capacity of 450 Beds. (Legacy block: 250 Beds and New block: 200 Beds);
- The Group is promoted by Dr. S Chandrakumar and Dr. S Manivannan and has marquee private equity / financial Investors as its shareholders.

Leadership Team



Dr. S. Chandrakumar

Founder & Executive Chairman

- A qualified and experienced anesthesiologist and critical care specialist with 20+ experience;
- Former Chairman of CII TN State Council (21-22);
- Life Member in Indian Society of Anaesthesiologists & Critical Care Medicine.



Dr. S. Manivannan

Founder & Managing Director

- Qualified Anesthesiologist with 20+ years of clinical experience;
- Outstanding Anaesthesiologist for 2010(Indian Society of Anesthesiology);
- Leading Medical Entrepreneur 2018 by Indian Medical Association;
- Certified Assessor in NABH (National Accreditation Board for Hospitals & Healthcare);
- Founder of India's largest medical equipment expo – MEDICALL.



Dr. D. Senguttuvan

*SBU Head – Co-Founder, Executive Director
& Key Managerial Person*

- SBU head of KMC Specialty Hospitals Limited;
- A Leader in Advanced Paediatric Care and Healthcare Excellence in Tamil Nadu;
- Chief Pediatrician with over With over 3 decades of Clinical expertise;
- Past Secretary – IAP (2008-2010);
- Former Healthcare Convener in CII (2016-17);
- Chairman – CII Trichy Zone (2021-22);
- Founder President of NNF, Trichy chapter.



Our Vision

To be the most respected and trusted healthcare provider



Our Mission

To make great healthcare affordable

Our Values

- Continual Improvement.
- Heartfelt Personal Touch.
- Ethical.
- Empathetic Care.
- Real Accountability.
- Service Excellence.

Board of Directors



Dr S Chandrakumar (Executive Chairman) is a passionate leader, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited.



Mr. Sunil Satyapal Gulati (Independent Director) is a B. Tech degree holder from the IIT, Delhi and a Gold Medalist from the IIM Ahmedabad. He is an Independent Director on Merisis Advisors, SBI Mutual Fund Trustee Company, Perfios Account Aggregation Services, Kinara Capital, Revgro Capital, Tapstart, Arthan Finance and Fedbank Financial Services Ltd. He is a member of the Mutual Fund Advisory Committee constituted by SEBI.



Dr S Manivannan (Managing Director) is an Anaesthesiologist, with over 20 years of reputed clinical experience and managing Multi Speciality hospitals. He is one of the Promoters of Sri Kauvery Medical Care (India) Limited. He is also the founder of MEDICALL, India's largest Medical Equipment Exhibition



Mrs Jayanthi Narayanaswamy (Independent Director) is a qualified Company Secretary with over 20 years of post-qualification experience



Dr T Senthilkumar M.S.,M.Ch., (Non-Executive Director) is a senior consultant Cardiothoracic Surgeon with over 2 decades of professional experience. He was instrumental in establishing a focused open Heart Surgery programme in Trichy. He has rich teaching experience and is an examiner for B.P.T. (Bachelor in Physiotherapy) course for more than 12 years.



Mr. Ravichandran (Independent Director) is a qualified Electronics & Communication Engineer and has completed his management education program from IIM, Ahmedabad. He has participated in Strategic Leadership & International Business Programs in European Business schools and Executive Leadership Program from Singularity University California. He has been associated with Danfoss group since 2002 and currently is the President of Danfoss Industries Pvt Ltd.



Dr. Vijayabaskaran (Non-Executive Director) excels in various areas, like Project Management, Turnaround Specialist / Mergers & Acquisitions, Business Development, and Stakeholder Management. Best Integrated Farming System Research Scientist for the year 2013 at the National Level (ICAR). Best Extension Scientist for the year 2008 at the State level.



Mr. S. Mohan (Independent Director) is a qualified Chartered Accountant practicing as a partner of the firm, Patel Mohan Ramesh & Co for 41 Yrs. Presently he is a vice president of the Society of Auditors, Chennai. He holds directorship in the board of RELYON Softech Limited, Bangalore and Unicorp Advisors Private Limited, Chennai

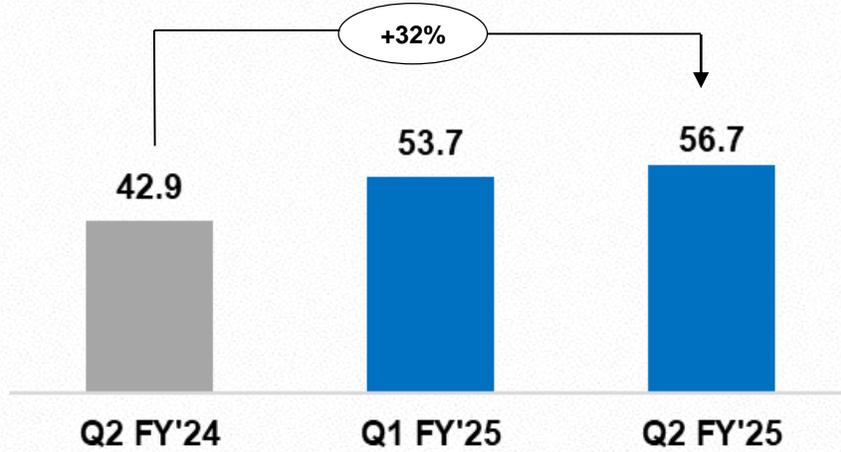
FY'2025 (Q2) PERFORMANCE SUMMARY

Q2 FY'2025 Performance Summary

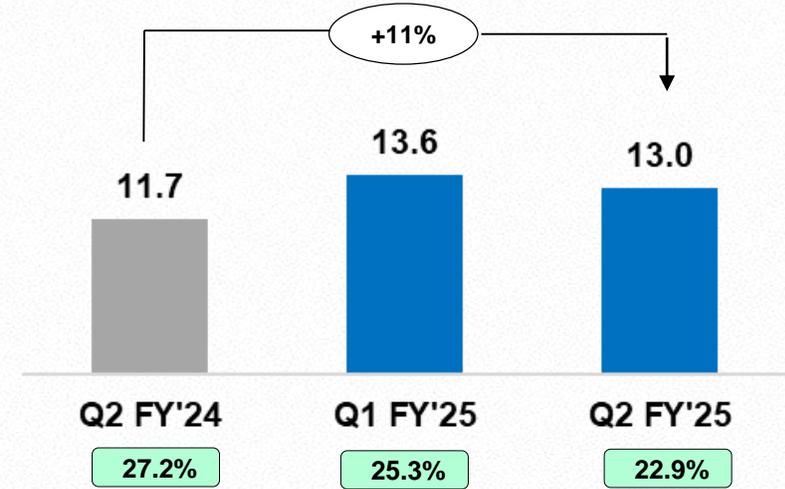


Key operating metrics : Revenue & Profitability

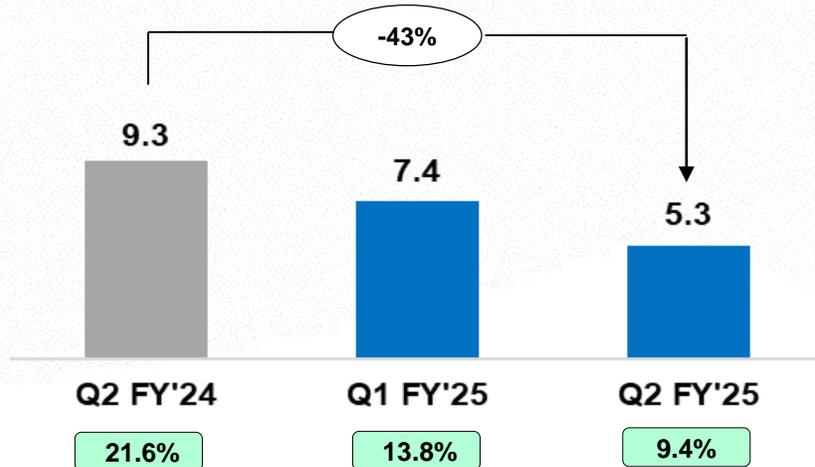
Total Income (INR Cr)



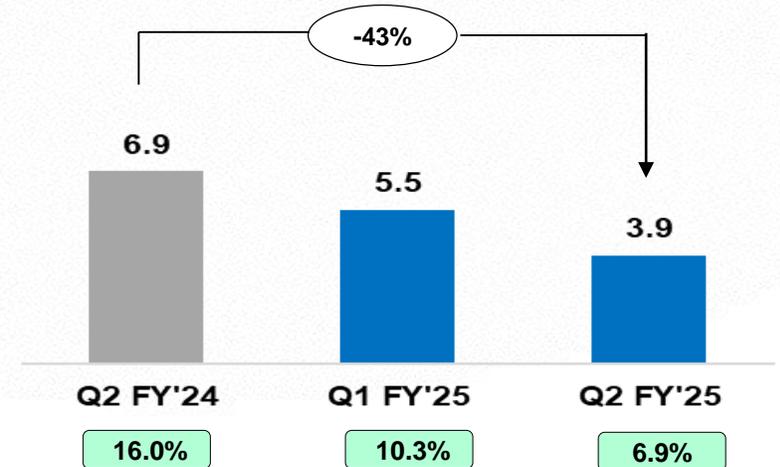
EBITDA (INR Cr & margin %)



Profit before tax (INR Cr & margin %)

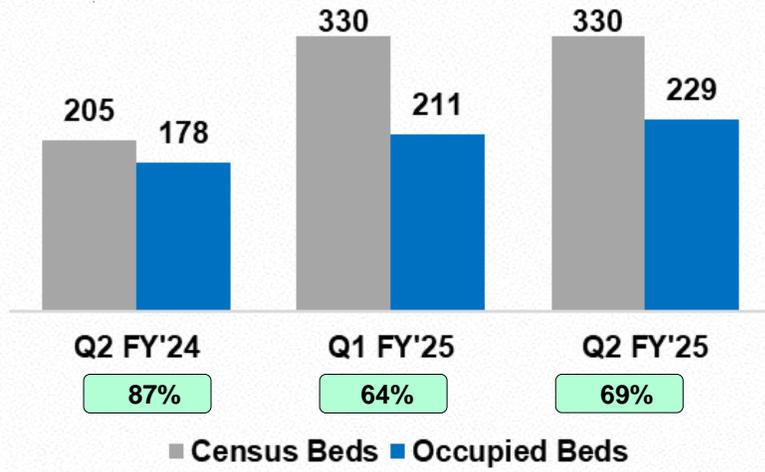


Profit after tax (INR Cr & margin %)

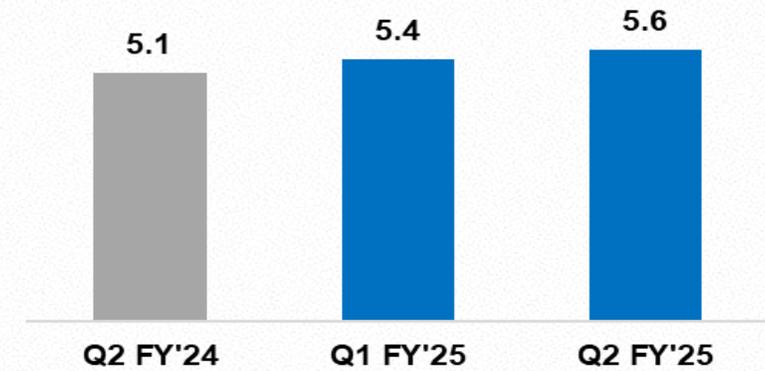


Key operating metrics : Volumes, Occupancies & ALOS

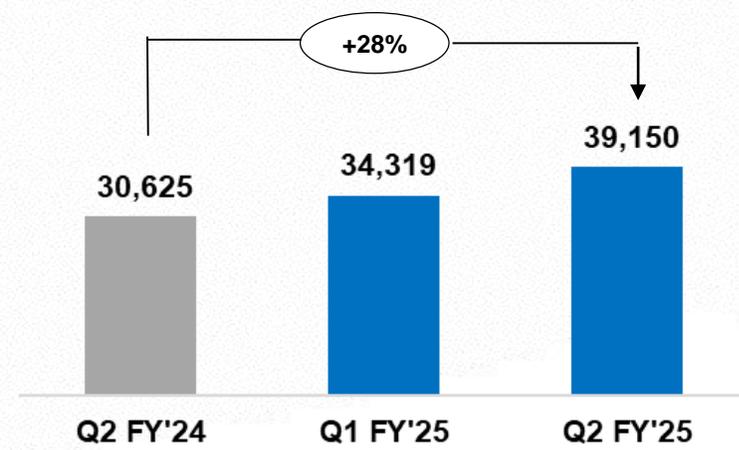
Average census and occupied beds per day



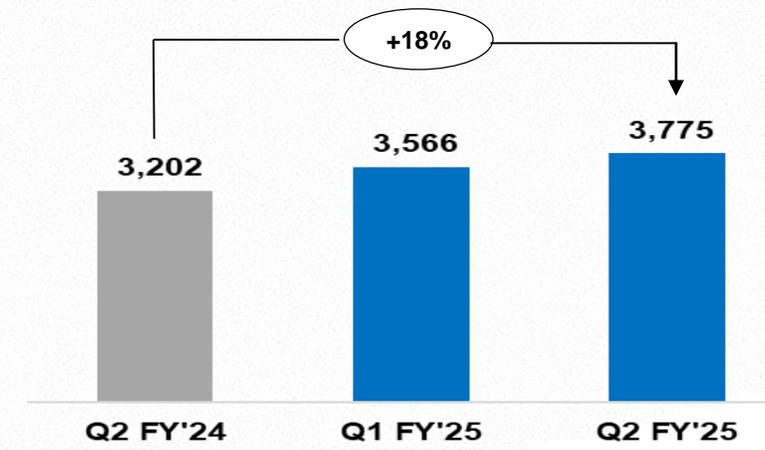
ALOS (days) ⁽¹⁾



OPD volumes ⁽²⁾



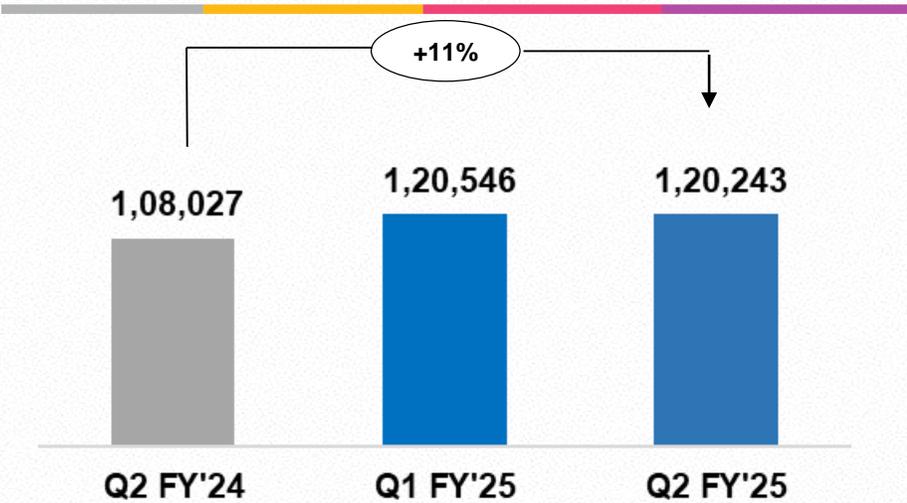
IPD volumes ⁽³⁾



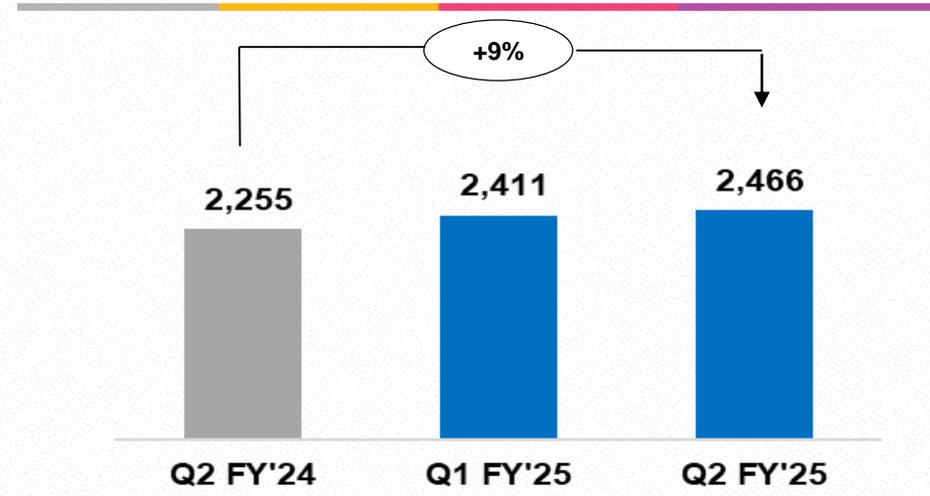
1. ALOS is the average length of stay of patients in a specific period calculated as Census occupied beds days divided by In-patient volume 2. Out-patient volume refers to the total number of Out-patient visits recorded in a specific period. 3. In-Patient volume refers to the total number of In-patient discharged in a specific period irrespective of admission date.

Key operating metrics : ARPP, ARPOB & Revenue mix

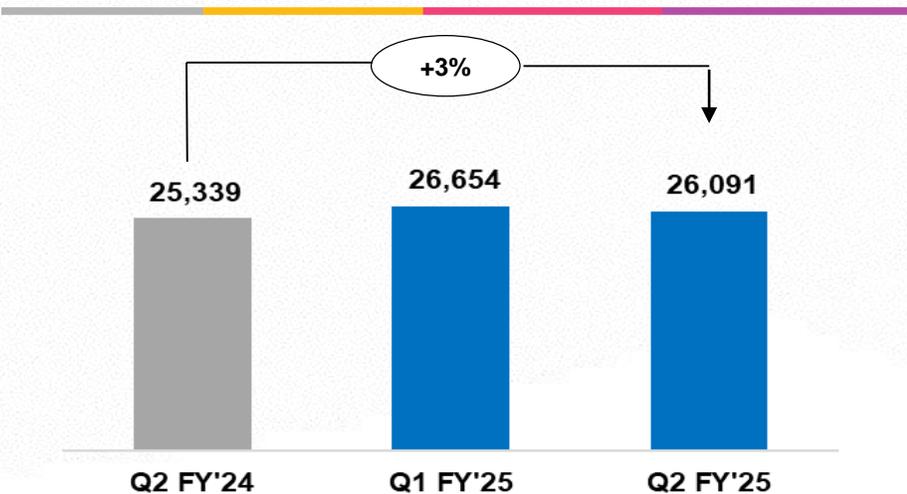
ARPP IP (INR) ⁽¹⁾



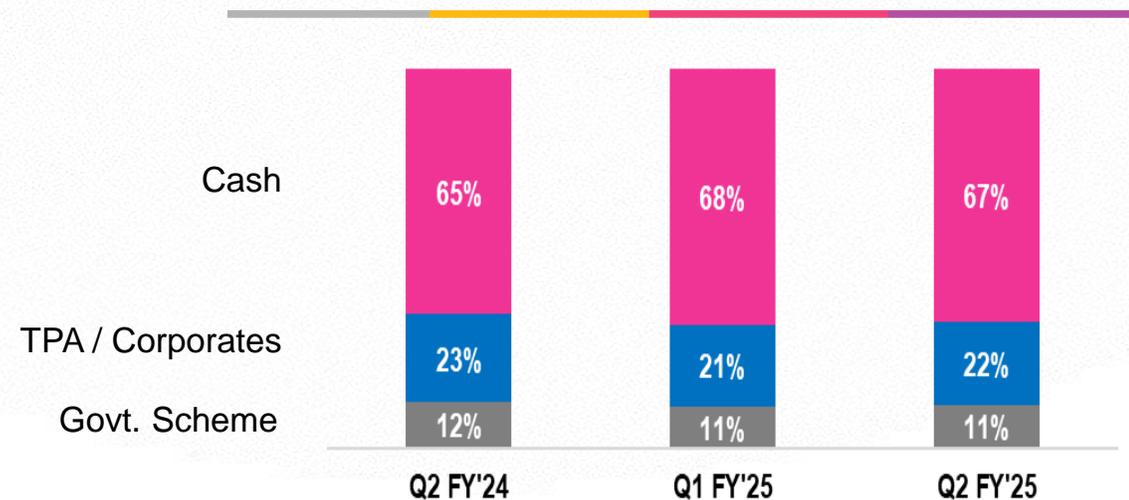
ARPP OP (INR) ⁽²⁾



Blended ARPOB (INR) ⁽³⁾



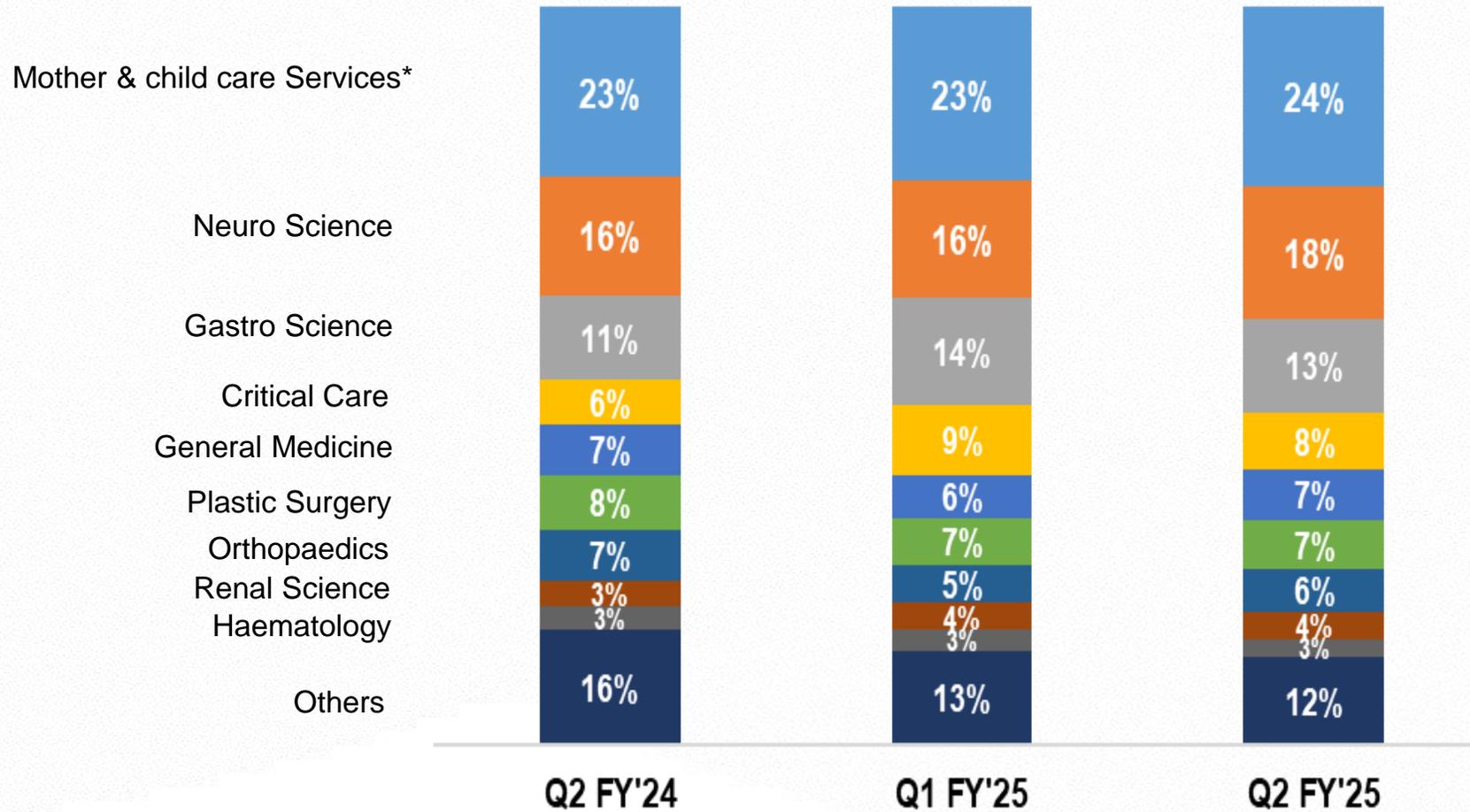
Revenue mix by payor category



1. ARPP IP is calculated by In-patient Revenue divided by In-patient Nos 2. ARPP OP is calculated by Out-patient Revenue divided by Out-patient Nos 3. Blended ARPOB is calculated by adding In-patient & Out-patient Revenue divided by occupied bed days

Diverse Revenue Mix

Significant contribution from specialities



*Mother & Child care Services include Neonatology, Obstetrics and Gynec and Pediatric services;

Performance Highlights and Commentary

- Total Income has increased by INR 13.8 Cr. (32%) compared to the Q2 previous year;
- This was achieved on the back of strong-performance across of all our specialties with increasing trend seen in volumes and revenue mix;
- Consistent strong performance of 24% on Total Income in Q2 FY'25 in our Mother and Child Care services.
- Total EBITDA earned has increased by INR 1.3 Cr (11%) compared to the Q2 previous year;
- EBITDA as a % of revenue for FY'25 (Q2) is 22.9% as compared to 27.2% in the Q2 previous year;
- Reduction in EBITDA% is on account of additional Fixed overheads incurred during the initial period of the newly operational facility comprising of 200 beds
- PBT & PAT as a % of revenue for FY'25 (Q2) is 9.4% & 6.9% respectively as compared to 21.6% & 16.0% in the Q2 previous year.
The aforesaid reduction is primarily on account of interest expenditure incurred in relation to the long term borrowings availed from bank for the new facility and depreciation attributed to newly capitalized facility.

Annexure: Profit & Loss Statement

INR Cr	Half Year ended			Quarter ended			
	H1 FY'24	H1 FY'25	Y-o-Y Growth %	Q2 FY'24	Q1 FY'25	Q2 FY'25	Y-o-Y Growth %
Income	85.4	110.4		42.9	53.7	56.7	
Revenue from operations	83.2	109.3	31.4%	42.3	53.1	56.2	32.9%
Other income	2.2	1.1	-51.2%	0.6	0.6	0.5	-19.8%
Total income	85.4	110.4	29.3%	42.9	53.7	56.7	32.2%
Cost of Goods Sold	11.9	15.4		6.0	7.3	8.1	35.3%
Employee benefits expense	18.1	25.6		8.8	12.6	13.0	47.7%
Other Expenses	31.9	42.9		16.4	20.3	22.6	37.7%
EBITDA	23.4	26.5	13.4%	11.7	13.6	13.0	11.1%
EBITDA Margins %	27.4%	24.0%		27.2%	25.3%	22.9%	
Finance costs	0.4	4.8	1028.8%	0.2	2.1	2.7	1155.6%
Depreciation and amortisation expense	4.3	9.0	108.4%	2.2	4.1	5.0	126.2%
PBT	18.6	12.7	-31.7%	9.3	7.4	5.3	-42.5%
PBT Margins %	21.8%	11.5%		21.6%	13.8%	9.4%	
Income tax expense	4.8	3.3	-31.0%	2.4	1.9	1.5	-39.9%
PAT	13.8	9.4	-32.0%	6.9	5.5	3.9	-43.5%
PAT Margins %	16.2%	8.5%		16.0%	10.3%	6.9%	

Annexure: Balance Sheet

Equities & Liabilities (INR Cr)	FY'25 (H1)	FY'24
Total Equity	152.88	143.58
Share Capital	16.31	16.31
Other Equity	136.57	127.27
Non-Current Liabilities	84.34	73.68
Financial Liabilities		
(i) Borrowings	75.24	63.85
(ii) Lease Liabilities	6.22	7.63
(iii) Other Financial Liabilities	-	-
Deferred Tax Liabilities	1.01	0.64
Other Non-Current Liabilities	0.10	0.08
Provisions	1.78	1.49
Current Liabilities	46.69	46.45
Financial Liabilities		
(i) Borrowings	8.08	8.55
(ii) Lease Liabilities	2.32	1.79
(iii) Trade payables	13.67	7.56
(iv) Other Financial Liabilities	16.46	23.80
Other Current Liabilities	3.51	2.93
Provisions	2.65	1.82
Total Equity & Liabilities	283.92	263.72

Assets (INR Cr)	FY'25 (H1)	FY'24
Non-Current Assets	261.01	230.20
Property, Plant and Equipment	228.83	195.55
Right-of-Use-Assets	8.60	9.65
CWIP	6.45	0.64
Investment Property	0.40	0.40
Other Intangible assets	0.05	0.06
Financial Assets		
(i) Investments	0.00	0.00
(ii) Loans	-	-
(iii) Other Financial Assets	6.00	4.26
Other Non-Current Assets (Net)	10.68	19.62
Current Assets	22.91	33.52
Inventories	3.24	2.05
Financial Assets		
(i) Trade receivables	6.54	4.38
(ii) Cash and cash equivalents	2.57	4.85
(iii) Bank Balances other than above	4.10	17.83
(iv) Loans	0.25	0.16
(v) Other Financial Assets	4.21	3.00
Other Current Assets	2.00	1.25
Total Assets	283.92	263.72

1. Networth at the end of FY'25 (H1) is INR 153 Cr

2.Total Borrowings (Term Loan + CC) at the end of FY'25 (H1) is INR 83.3 Cr (out of which INR 83.2 Cr is for new facility)

3.Total Cash Balance (including Fixed Deposit) at the end of FY'25 (H1) is INR 10.6 Cr

Annexure: Cash Flow Statement

Particulars (INR Cr)	FY'25 (H1)	FY'24
Net Profit Before Tax	12.73	40.56
Adjustments for: Non -Cash Items / Other Investment or Financial Items	13.46	8.39
Operating profit before working capital changes	26.19	48.95
Changes in Working Capital	1.72	(0.42)
Cash generated from Operations	27.90	48.53
Taxes (movement)	(4.23)	(10.11)
Net Cash from Operating Activities	23.67	38.42
Net Cash from Investing Activities	(31.29)	(55.91)
Net Cash from Financing Activities	5.34	20.50
Net Increase in Cash and Cash Equivalents	(2.28)	3.01
Cash and Cash equivalents at the beginning of the period	4.85	1.84
Cash and Cash equivalents at the end of the period	2.57	4.85

Annexure: Financial Ratios

Financial Ratios	FY'25 (H1)	FY'24
Networth (INR Cr)	153	144
Return on Capital Employed (%)	15%	29%
Return on Equity (%)	12%	21%
Debt Equity Ratio	0.55	0.50
Net Debt / EBITDA (Times)	1.37	0.98
Current Ratio (Times)	0.6	0.9
DSCR (Times)	2.8	4.0
Interest Coverage Ratio (Times)	5.6	9.3

1. FY'24 ROCE is calculated by excluding the Loan availed for new facility whereas the same is included in FY'25 (H1)
2. FY'24 & FY'25 (H1), Debt Equity Ratio and Net Debt to EBITDA is calculated by including the Loan availed for new facility.
3. Net Debt is calculated by reducing Cash and Bank Balances from Gross Debt.

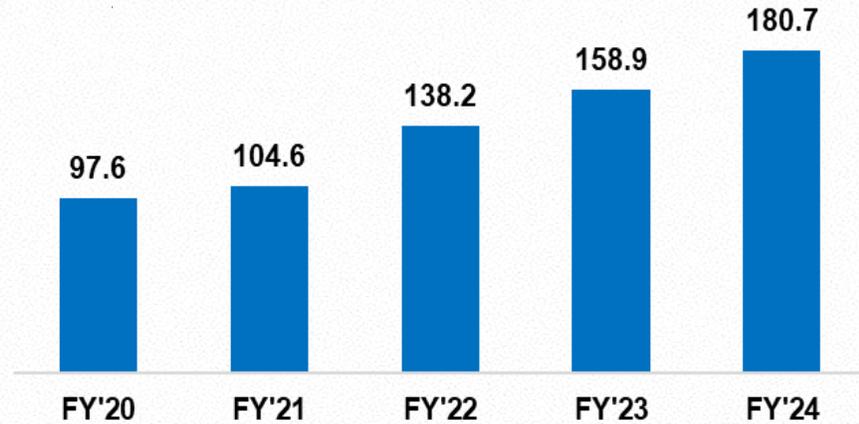
Annexure: Operational Parameters

Key Metrics	Half Year ended			Quarter ended			
	H1 FY'24	H1 FY'25	Y-o-Y Growth %	Q2 FY'24	Q1 FY'25	Q2 FY'25	Y-o-Y Growth %
Census Beds	205	330	61%	205	330	330	61%
Occupied Beds	182	220	21%	178	211	229	29%
Average Occupied Bed Days	33,245	40,327	21%	16,376	19,228	21,099	29%
Avg Occupancy Rate %	89%	67%		87%	64%	69%	
Blended ARPOB (INR)	25,122	26,365	5%	25,339	26,654	26,091	3%
ALOS (Days)	5.2	5.5	5%	5.1	5.4	5.6	9%
In-Patient Volumes	6,365	7,341	15%	3,202	3,566	3,775	18%
Out-Patient Volumes	58,945	73,469	25%	30,625	34,319	39,150	28%
ARPP IP (INR)	1,10,281	1,20,390	9%	1,08,027	1,20,546	1,20,243	11%
ARPP OP (INR)	2,261	2,440	8%	2,255	2,411	2,466	9%

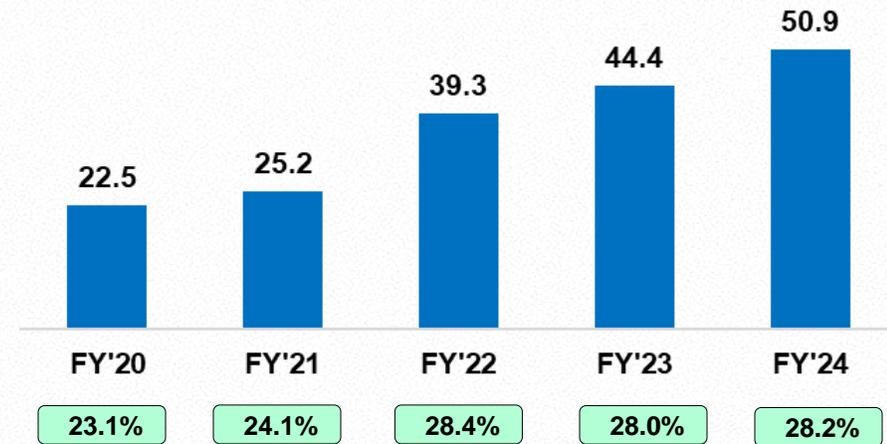
HISTORICAL FINANCIAL PERFORMANCE

Key operating metrics : Revenue & Profitability

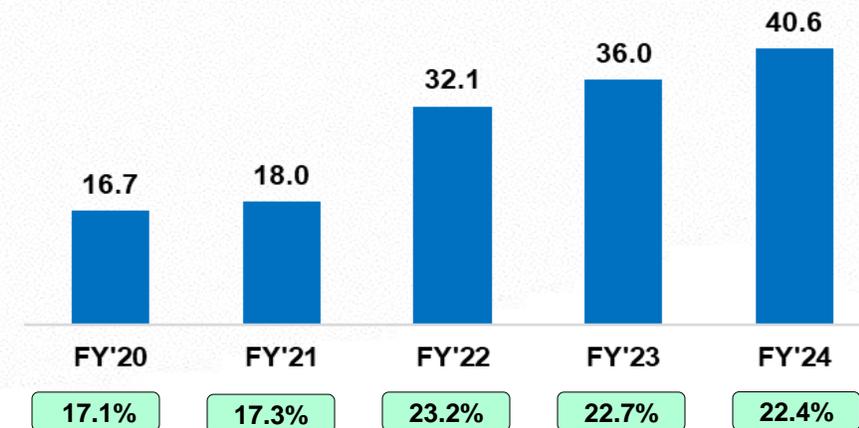
Total Income (INR Cr)



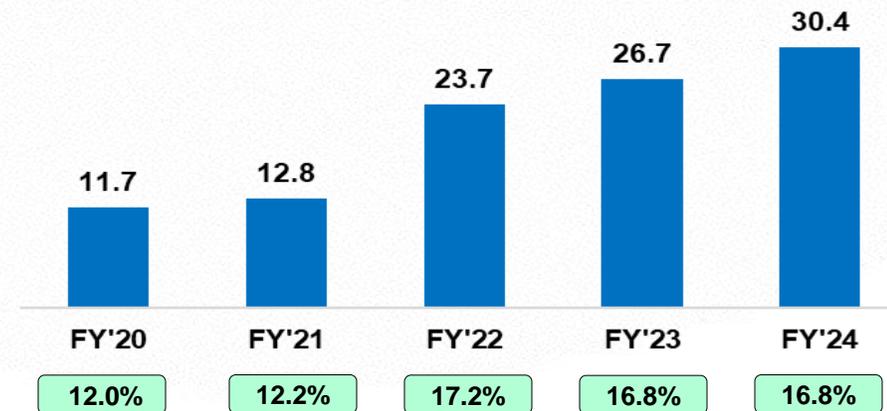
EBITDA (INR Cr & margin %)



Profit before tax (INR Cr & margin %)

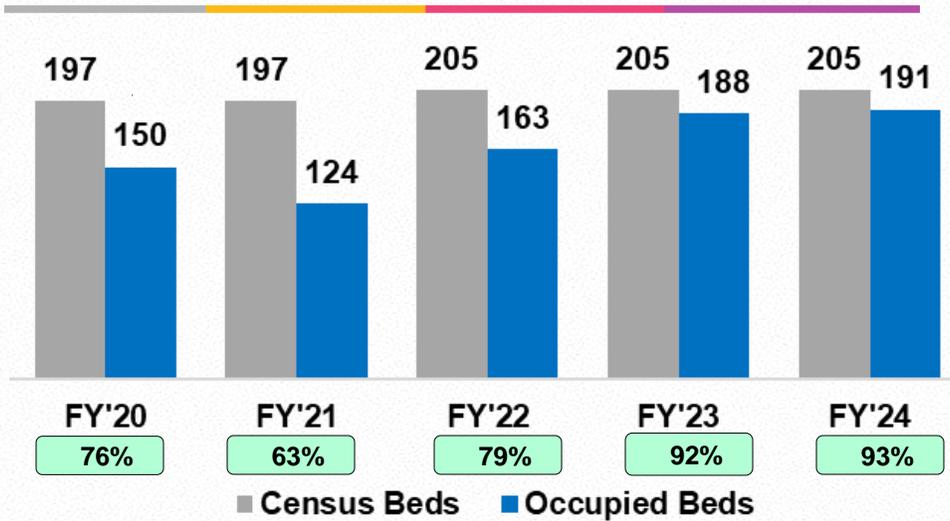


Profit after tax (INR Cr & margin %)

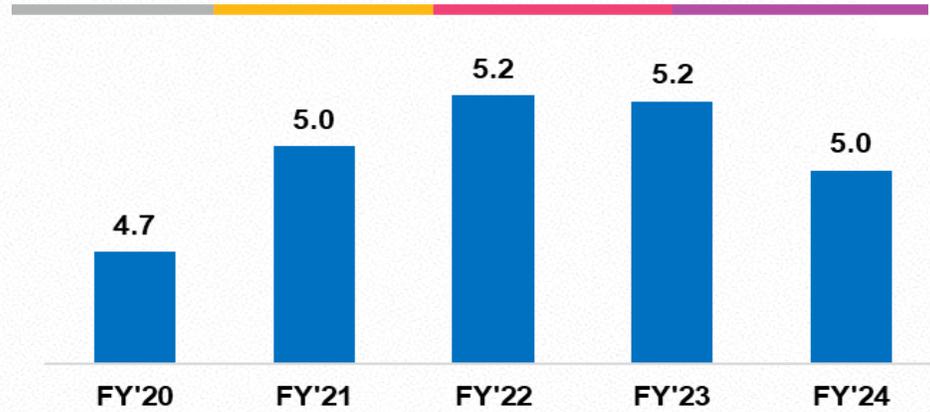


Key operating metrics : Volumes, Occupancies & ALOS

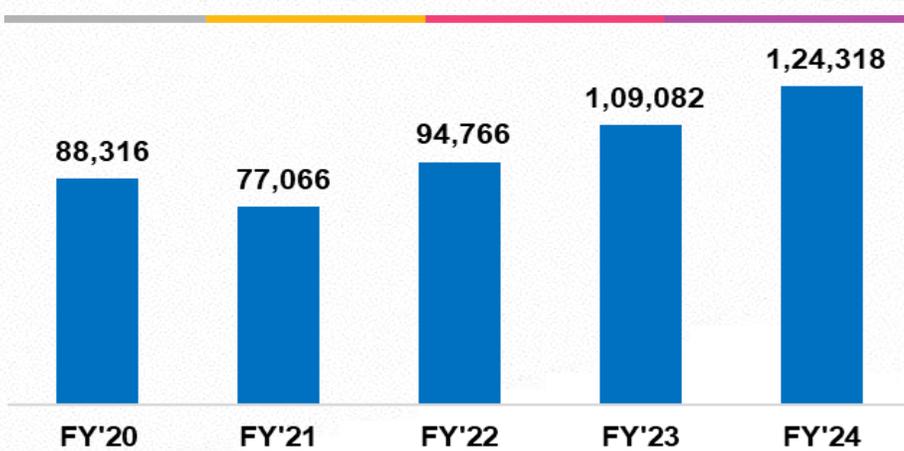
Average census and occupied beds per day



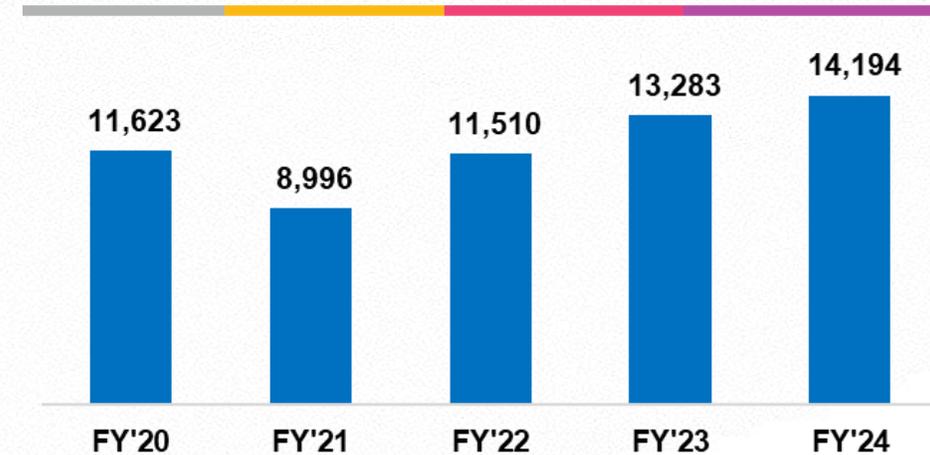
ALOS (days) ⁽¹⁾



OPD volumes ⁽²⁾



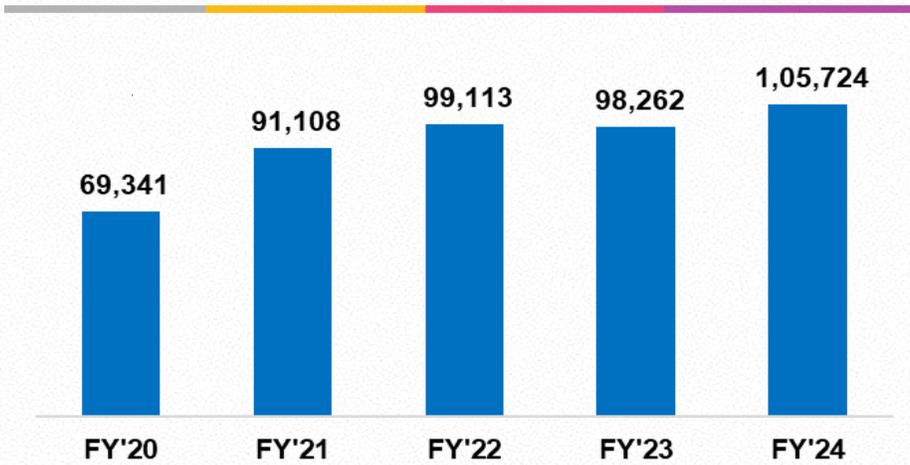
IPD volumes ⁽³⁾



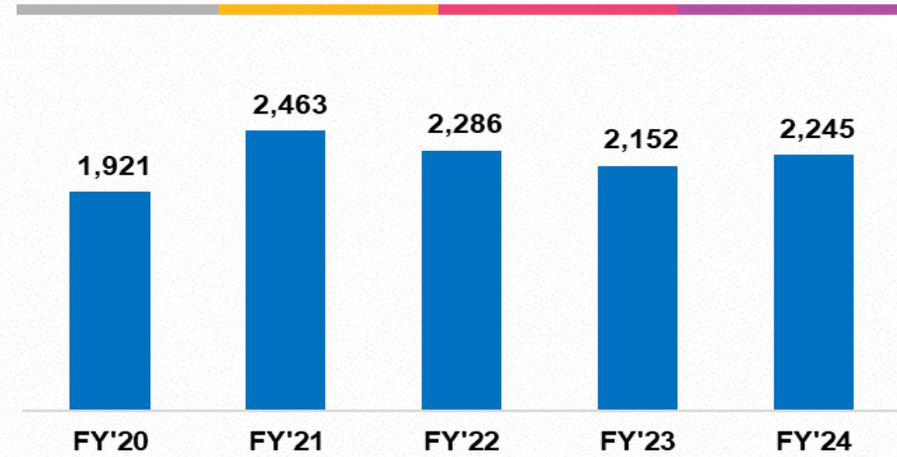
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Key operating metrics : ARPP & ARPOB

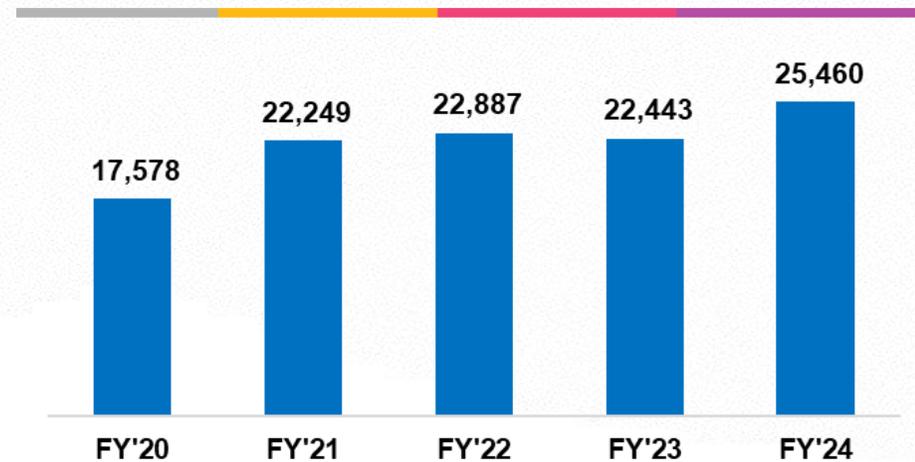
ARPP IP (INR) ⁽¹⁾



ARPP OP (INR) ⁽²⁾



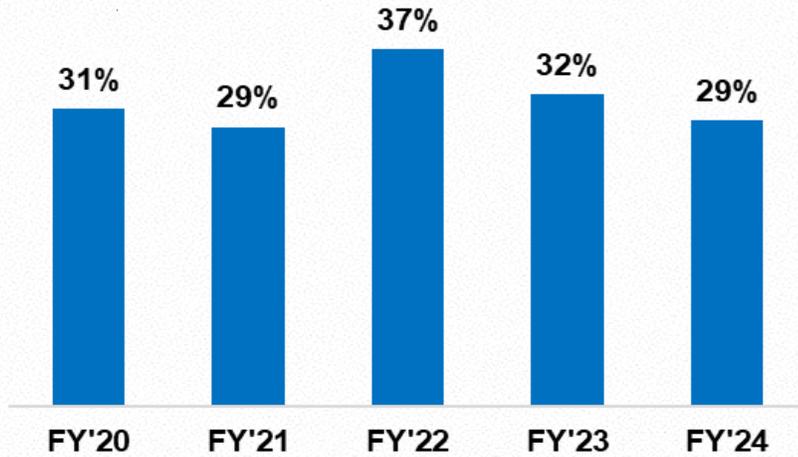
Blended ARPOB (INR) ⁽³⁾



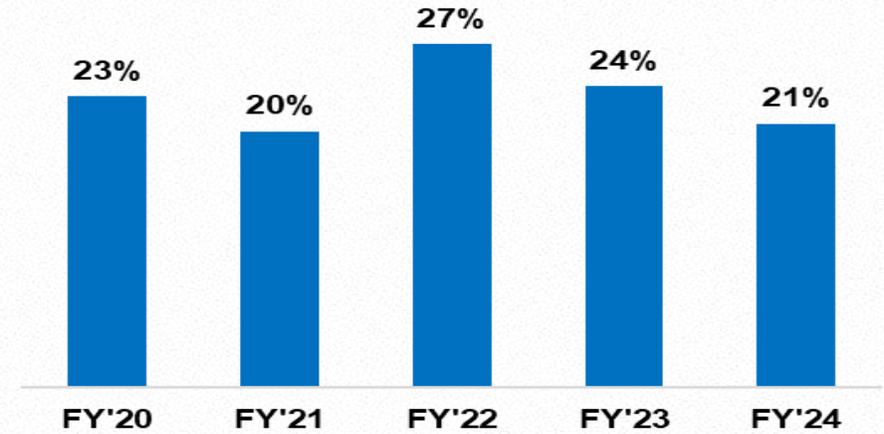
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Key operating metrics : ROCE & ROE

ROCE (1)



ROE (2)



Note:

ROCE is calculated by excluding the Loan availed for New facility “Maa Kauvery”, which commenced its operations from January 2024.

Annexures - Historical Profit and Loss Statement

INR Cr	FY'24	FY'23	FY'22	FY'21	FY'20
Income					
Revenue from operations	177.2	155.8	136.1	102.6	96.2
Other income	3.6	3.1	2.1	1.9	1.4
Total income	180.7	158.9	138.2	104.6	97.6
Cost of materials consumed	3.6	2.9	2.7	2.7	1.5
Purchase of traded goods	20.7	20.4	17.9	13.5	13.0
Changes in inventory of traded goods	0.2	(0.31)	(0.02)	0.2	0.7
Cost of Goods Sold	24.4	23.0	20.6	16.3	13.8
Employee benefits expense	38.3	31.2	27.1	21.5	21.6
Other Expenses	67.1	60.3	51.2	41.6	39.7
EBITDA	50.9	44.4	39.3	25.2	22.5
EBITDA Margins %	28.2%	28.0%	28.4%	24.1%	23.1%
Finance costs	1.16	0.8	0.7	1.0	0.9
Depreciation and amortisation expense	9.22	7.6	6.5	6.2	4.9
PBT	40.6	36.0	32.1	18.0	16.7
PBT Margins %	22.4%	22.7%	23.2%	17.3%	17.1%
Income tax expense	10.2	9.3	8.4	5.3	5.0
PAT	30.4	26.7	23.7	12.8	11.7
PAT Margins %	16.8%	16.8%	17.2%	12.2%	12.0%

Annexures - Historical Balance Sheet

Equities & Liabilities (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Total Equity	143.58	113.50	86.80	63.33	50.66
Share Capital	16.31	16.31	16.31	16.31	16.31
Other Equity	127.27	97.19	70.49	47.02	34.35
Non-Current Liabilities	73.68	45.61	22.45	29.11	6.95
Financial Liabilities					
(i) Borrowings	63.85	39.87	19.61	25.74	5.80
(ii) Lease Liabilities	7.63	4.56	1.54	1.84	0.67
(iii) Other Financial Liabilities	0.00	-	-	0.12	0.08
Deferred Tax Liabilities	0.64	-	0.06	0.58	-
Other Non-Current Liabilities	0.08	0.08	0.11	-	-
Provisions	1.49	1.10	1.14	0.84	0.41
Current Liabilities	46.45	22.54	19.51	12.55	12.39
Financial Liabilities					
(i) Borrowings	8.55	4.63	7.27	-	-
(ii) Lease Liabilities	1.79	0.88	0.36	0.26	0.19
(iii) Trade payables	7.56	6.41	5.41	5.21	4.35
(iv) Other Financial Liabilities	23.80	4.57	2.09	3.18	5.02
Other Current Liabilities	2.93	3.16	2.29	2.31	1.45
Provisions	1.82	2.89	2.08	1.60	1.38
Total Equity & Liabilities	263.72	181.65	128.76	104.99	69.99

Assets (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Non-Current Assets	230.20	129.80	86.29	78.86	52.29
Property, Plant and Equipment	195.55	78.36	72.53	71.16	37.55
Right-of-Use-Assets	9.65	5.13	1.68	1.97	0.84
CWIP	0.64	34.04	5.64	1.61	0.07
Investment Property	0.40	0.40	0.40	0.40	0.40
Other Intangible assets	0.06	0.39	0.80	0.50	0.62
Financial Assets					
(i) Investments	0.00	0.00	0.00	0.00	0.00
(ii) Loans	0.00	-	-	0.74	3.93
(iii) Other Financial Assets	4.26	1.77	1.08	0.02	0.08
Other Non-Current Assets (Net)	19.62	9.71	4.14	2.45	8.80
Current Assets	33.52	51.86	42.48	26.13	17.70
Inventories	2.05	2.27	1.87	1.75	2.22
Financial Assets					
(ii) Trade receivables	4.38	4.37	3.54	2.55	2.10
(ii) Cash and cash equivalents	4.85	1.84	1.67	2.13	1.12
(iii) Bank Balances other than above	17.83	36.95	31.49	15.57	8.87
(iv) Loans	0.16	0.18	0.13	0.12	1.13
(v) Other Financial Assets	3.00	4.41	2.63	2.87	1.55
Other Current Assets	1.25	1.83	1.15	1.13	0.71
Total Assets	263.72	181.65	128.76	104.99	69.99

Annexures - Historical Cash Flow Statement

Particulars (INR Cr)	FY'24	FY'23	FY'22	FY'21	FY'20
Net Profit After Tax	30.4	26.7	23.7	12.8	11.7
Adjustments for: Non -Cash Items / Other Investment or Financial Items	18.6	16.6	14.8	12.1	10.0
Operating profit before working capital changes	49.0	43.2	38.5	24.9	21.7
Changes in Working Capital	(0.4)	(1.7)	(0.2)	3.3	(7.7)
Cash generated from Operations	48.5	41.5	38.3	28.2	14.0
Direct taxes paid (net of fund)	(10.1)	(9.2)	(9.2)	(2.6)	(3.3)
Net Cash from Operating Activities	38.4	32.3	29.1	25.6	10.7
Net Cash from Investing Activities	(55.9)	(48.0)	(28.5)	(42.6)	(7.8)
Net Cash from Financing Activities	20.5	15.8	(1.1)	18.0	(3.6)
Net Increase in Cash and Cash Equivalents	3.0	0.2	(0.5)	1.0	(0.7)
Cash and Cash equivalents at the beginning of the period	1.8	1.7	2.1	1.1	1.8
Cash and Cash equivalents at the end of the period	4.8	1.8	1.7	2.1	1.1

Annexure: Historical Operational Parameters

Key Metrics	FY'24	FY'23	FY'22	FY'21	FY'20
Census Beds	205	205	205	197	197
Occupied Beds	191	188	163	124	150
Average Occupied Bed Days	69,906	68,635	59,313	45,260	54,750
Avg Occupancy Rate %	93%	92%	79%	63%	76%
Blended ARPOB (INR)	25,460	22,443	22,887	22,249	17,578
ALOS (Days)	5.0	5.2	5.2	5.0	4.7
In-Patient Volumes	14,194	13,283	11,510	8,996	11,623
Out-Patient Volumes	1,24,318	1,09,082	94,766	77,066	88,316
ARPP IP (INR)	1,05,724	98,262	99,113	91,108	69,341
ARPP OP (INR)	2,245	2,152	2,286	2,463	1,921

THANK YOU